

OTOKAR OTOMOTİV VE SAVUNMA SANAYİ A.Ş.
27.03.2024 TARİHİNDE YAPILAN OLAĞAN GENEL KURUL TOPLANTISINDA HAZIR BULUNANLAR LİSTESİ

NO	PAY SAHİBİ	TCKN/VKN	UYRUK	ADRESİ	GRUP	İTİBARİ DEĞER	TEMSİL ŞEKLİ	TEMSİLCİ TÜRÜ	TEMSİLCİNİN AD SOYAD/UNVAN	TCKN/VKN	İMZA
1	KOÇ HOLDİNG ANONİM ŞİRKETİ										
2	TEMEL TİCARET VE YATIRIM A.Ş.										
3	MUSTAFA RAHİMİ KOÇ										
4	FORD OTOMOTİV SANAYİ ANONİM ŞİRKETİ										
5	ÜNVER HOLDİNG ANONİM ŞİRKETİ										
6	TUNÇ KERTMEN										
7	MURAT KÜLEK										
8	PERFORM PORTFÖY HİSSE SENEDİ SERBEST FON (HİSSE SENEDİ YOĞUN FON)										
9	REZZAN DEMİRDÖVEN										
10	SERKAN ŞENOL										

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10	SERKAN ŞENOL										
11	RIDVAN GAŞOĞLU										
12	İNCİ AKYOL										
13	FATMA SUNAY GİRİŞMEN										
14	BEKİR ÇELİKTEN										
15	HAMZA İNAN										
16	GÖKHAN GÜÇLÜ										
17	MERHAN YERGÜN										
18	BONY IOWA PUBLIC EMPLOYEES RETIREMENT SYSTEM										
19	CC L Q GLOBAL EQUITYFUND										
20	MELLON BANK N.A. EMPLOYEE BENE										

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20	COLLINVEST FUND PLAN										
21	CC AND L ALL STRATEGIES FUND										
22	INVESCO MARKETS II PUBLIC LIMITED COMPANY										
23	CONNOR CLARK AND LUNN Q GROUP GLOBAL EQUITY FUND										
24	INVESCO S AND P EMERGING MARKETS MOMENTUM ETF										
25	CC AND L MULTI- STRATEGY FUND										
26	BNY MELLON EMERGING MARKETS EQUITY ETF										
27	ISHARES CONTINENTAL EUROPEAN EQUITY INDEX FUND (UK)										
28	CF DV ACWI EX- U.S.IMI FUND										
29	GOLDMAN SACHS ETF TRUST II-										

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29	GOLDMAN SACHS MARKETBETA (R) TOTAL INTERNATIONAL EQUITY ETF										
30	PUBLIC EMPLOYEE RETIREMENT ASSOC OF NEW MEXICO										
31	GOLDMAN SACHS ETF TRUST- GOLDMAN SACHS MARKETBETA EMERGING MARKETS EQUITY ETF										
32	ENSIGN PEAK ADVISORS INC.										
33	STANLIB FUNDS LIMITED										
34	UPS GROUP TRUST										
35	VANGUARD FUNDS PUBLIC LIMITED COMPANY										
36	LEGAL AND GENERAL UCITS ETF PUBLIC LIMITED COMPANY										
37	PUBLIC EMPLOYEES RETIREMENT										

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37	SYSTEM OF OHIO										
38	FIRST TRUST EMERGING MARKETS SMALL CAP ALPHADEX FUND										
39	VANGUARD FTSE ALL-WORLD EX-US INDEX FUND										
40	ALASKA PERMANENT FUND CORPORATION										
41	ISHARES EMERGING MARKETS EQUITY INDEX FUND(UK)										
42	SIHL INSTITUTIONAL FUND GLOBAL EMERGING MARKETS										
43	FRIENDS LIFE FUNDS LIMITED										
44	ROYAL LONDON EQUITYFUND ICVC										
45	CONNOR CLARK AND LUNN UCITS ICAV										
46	FRIENDS LIFE LIMITED										

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47	REASSURE LIMITED										
48	BLACKROCK INST.TRUSTCOMP.N. A.INV.FUN.FO.EMPL O.BENEFIT TRUSTS										
49	VARIABLE INSURANCE PRODUCTS FUND II- INTERNATIONAL INDEX PORTFOLIO										
50	VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND										
51	MANAGED PENSION FUNDS LIMITED										
52	ISHARES MSCI TURKEY INVESTABLE MARKET INDEX FUND										
53	STICHTING SHEEL PENS										
54	CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM										
55	NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MARKET INDEX										

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55	FUND - NON- LENDING										
56	ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND										
57	JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITYETF										
58	FIDELITY SALEM STREET TRUST: FIDELITY ZERO INTERNATIONAL INDEX FUND										
59	THE REGENTS OF THE UNIVERSITY OF CALIFORNIA										
60	ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF										
61	CC AND L Q MARKET NEUTRAL FUND										
62	LGPS CENTRAL GLOBAL EX UK PASSIVE EQUITY FUND										
63	INTERNATIONAL MONETARY FUND										

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64	AVIVA LIFE AND PENSIONS UK LTD										
65	LEGAL AND GENERAL ICAV										
66	THE REGENTS OF THE UNIVERSITY OF CALIFORNIA										
67	IRISH LIFE ASSURANCE PLC										
68	SSB J734 SPDR S+P EMERGING MARKETS SMALL CAP ETF										
69	NEW YORK STATE COMMON RETIREMENT FUND										
70	SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS-SPARTAN TOTAL INTERNATIONAL INDEX POOL										
71	COLLEGE RETIREMENT EQUITIES FUND										
72	ISHARES III PUBLIC LIMITED COMPANY										
73	CC AND L Q GLOBAL SMALL CAP EQUITY										

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73	FUND										
74	STATE STREET GLOBAL ALL CAP EQUITY EX-U.S. INDEX PORTFOLIO										
75	ISHARES IV PUBLIC LIMITED COMPANY										
76	DIMENSIONAL WORLD EX U.S. CORE EQUITY 2 ETF DIMENSIONAL ETF TRUST										
77	CC AND L Q EMERGINGMARKET S EQUITY FUND										
78	STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS										
79	MANAGED PENSION FUNDS LIMITED										
80	CC AND L GLOBAL LONG SHORT FUND										
81	LEGAL AND GENERAL EUROPEAN INDEX TRUST										

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82	SSGA SPDR ETFS EUROPE I PUBLIC LIMITED COMPANY										
83	CC AND L U.S. Q MARKET NEUTRAL ONSHORE FUND II										
84	DIMENSIONAL ETF TRUST- DIMENSIONAL EMERGING CORE EQUITY MARKET ETF										
85	STATE STREET MSCI EMERGING MARKETS SMALL CAP INDEX NON- LENDING COMMON TR										
86	JOHN HANCOCK FUNDS II EMERGING MARKETS FUND										
87	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II										
88	FORD MOTOR COMPANY DEFINED BENEFIT MASTER TRUST										
89	SSGA SPDR ETFS EUROPE I PUBLIC										

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89	LIMITED COMPANY										
90	EMERGING MARKETS SMALL CAPITALIZ.EQU.INDE X NON-LENDABLE FUND										
91	FRANKLIN LIBERTYQT EMERGING MARKETS INDEX ETF										
92	ALLIANZGI FONDS DSPT										
93	CC AND L Q 140 40 FUND										
94	SPDR PORTFOLIO EMERGING MARKETS ETF										
95	MERCER QIF FUND PUBLIC LIMITED COMPANY										
96	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST										
97	SCHWAB EMERGING MARKETS EQUITY ETF										

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98	THE BOEING COMPANY EMPLOYEE SAVINGS PLANS MASTER TRUST										
99	MERCER UCITS COMMON CONTRACTUAL FUND										
100	LEGAL AND GENERAL GLOBAL EMERGING MARKETS INDEX FUND										
101	UBS ASSET MANAGEMENT LIFE LTD										
102	BUMA UNIVERSAL FONDS I										
103	VANGUARD EMRG MKT STOCK INDEX										
104	FLEXSHARES MORNINGSTAR EMERGING MARKETSFACTOR TILT INDEX FU										
105	CC AND L GLOBAL MARKET NEUTRAL II FUND										
106	KRANESHARES MSCI ONE BELT ONE ROAD INDEX ETF										

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106	KRANESHARES MSCI ONE BELT ONE ROAD INDEX ETF										
107	ISHARES EMERGING MARKETS SMALL- CAP ETF										
108	FIDELITY SALEM STREET TRUST- FIDELITY TOTAL INTERNATIONAL INDEX FUND										
109	STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS										
110	CC AND L Q INTERNATIONAL SMALL CAP EQUITY FUND										
111	AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EMERGING MARKETS EQUITY ETF										
112	NUMERIC EMERGING MARKETS SMALL CAP CORE OFFSHORE FUND LTD.										
113	STICHTING PGGM										

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113	DEPOSITORY										
114	CC AND L MULTI- STRATEGY FUND										
115	ISHARES CORE MSCI EMERGING MARKETS ETF										
116	SPDR S AND P EMERGING MARKETS CARBON CONTROL FUND										
117	SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF										
118	SHELL TRUST BERMUDALTD AS T.O.T.SHELL OVERS.COUNT.PEN										
119	PENSION PROTECTION FUND										
120	PRUDENTIAL TRUST COMPANY COLLECTIVE TRUST										
121	STRATEGIC INTERNATIONAL EQUITY FUND										
122	CC AND L Q EMERGING MARKETS EQUITY										

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122	FUND LP										
123	ISHARES PUBLIC LIMITED COMPANY										
124	STATE OF NEW MEXICO STATE INVESTMENT COUNCIL										
125	NORTHERN TRUST GLOBAL INVESTMENTS- QUANTITATIVE MANAGEMENT COLLECTIVE FUNDS TRUST										
126	VANGUARD TOTAL WORLDSTOCK INDEX FUND										
127	LEGAL AND GENERAL ASSURANCE PENSION MANAGEMENT										
128	CAISSE DE DEPOT ET PLACEMENT DU QUEBEC										
129	HSBC BANK PLC- STATE STREET AUT EMERGING MARKET SCREEND (EX CONTROVERSIES AND CW) INDEX										

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129	EQUITY FUND										
130	EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND B										
131	CC AND L Q US EQUITY EXTENSION FUND										
132	ERDAL GÜNGÖR										
133	ERKAN UMUT MERGEN										

Şirketin Sermayesi	120.000.000
Asgari Toplantı Nisabı	
Asaleten Hazır Bulunan Pay Tutarı	47.337
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	3.085.341
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	87.725.196,09
Mevcut Toplantı Nisabı	90.857.874,09

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Yönetim Kurulu Üyeleri

Toplantı Başkanı

Bakanlık Temsilcisi

Tutanak Yazmanı

Oy Toplama Memuru

Selin Ayta ÜNER

Hayriye YEDİGÖR

Emrah GÖZELLER

Hüseyin EDİBAŞ

Ahmet Serdar GÖNECİ

Ali İhsan İKBAHAR

Kerem GÜVEN

Kınay Güneş

Denetçi

Kerem ÜLGEN

Şerif

Şerif DEVECİ

Nezih

OTOKAR
TUTANAK YAZMANI
ANONİM ŞİRKETİ