

AG ANADOLU GRUBU HOLDİNG A.Ş.

01.01.2020 – 30.09.2020

Interim Operational Report



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1. INTRODUCTION

AG Anadolu Grubu Holding A.Ş. (Anadolu Group Holding) is a holding company, which is managed by Süleyman Kamil Yazıcı Family and Özilhan Family in accordance with equal representation and equal management principle. The group is involved in the management of Anadolu Group companies.

Being publicly traded since 2000 in Borsa Istanbul, Anadolu Group Holding has a market capitalization of USD 594 million as of September 2020-end and foreign ownership in publicly traded shares stands at 52%.

2. CORPORATE STRUCTURE

2.1. Ownership Structure

As of September 30, 2020 shareholders and shareholding rates are as follows.

Ownership Structure	Share in Paid in Capital (‘000 TL)	Share in Paid in Capital (%)
AG Sınai Yatırım ve Yönetim A.Ş. (*)	118.474	48,65
Other Yazıcı Family Members (*)	47.156	19,36
Özilhan Family (*)	24.293	9,98
Azimet Portföy SKY Sertbest Özel Fon (*) (****)	18.772	7,71
Publicly traded (**)	34.608	14,21
Other (***)	232	0,09
Total	243.535	100,00

(*) As of September 30, 2020, 28,65% of AG Sınai Yatırım ve Yönetim A.Ş. shares amounting TRL 69.767 and all of the shares of other Yazıcı Family Members, Özilhan Family, Azimet Portföy SKY Serbest Özel Fon and other are publicly issued and 22,20% of them amounting TRL 54.099 are traded on the stock exchange.

(**) The shares only consist of the shares traded on the stock exchange which do not belong to family members.

(***) TRL 218 of TRL 232 belongs to Anadolu Ecopack Üretim ve Pazarlama A.Ş.. Anadolu Ecopack Üretim ve Pazarlama A.Ş.’s 100,00% shares belong to Süleyman Kamil Yazıcı and his Family.

(****) Süleyman Kamil Yazıcı and his daughters (Fazilet Yazıcı, Gülten Yazıcı, Gülşen Yazıcı, Nilgün Yazıcı, Hülya Elmaloğlu) are the Qualified Investors of Azimet Portföy SKY Serbest Özel Fon and the shares of the fund have been allocated only to these mentioned individuals as predetermined.

The shareholders of AG Sınai Yatırım ve Yönetim A.Ş. (AG Sınai) are Kamil Yazıcı Yönetim ve Danışma A.Ş. (which is ultimately controlled by Süleyman Kamil Yazıcı family) and İzzet Türkan Özilhan Yönetim ve Danışmanlık A.Ş. (which is ultimately controlled by Özilhan family) each with 50% stakes. AG Sınai is indirectly managed by Süleyman Kamil Yazıcı family and Özilhan family on the basis of equal representation and equal management principle.

AGHOL’s common shares are divided into two classes as A and B with each class of shares having equal voting rights on all matters except for the privilege to nominate 6 of the 12 members of the Board of Directors recognized for Class B.

At the table below information related to two share types of Anadolu Group Holding is given as of 30.09.2020.

Type of shares	Share in Paid in Capital (TL)	Share in Paid in Capital (%)	Board candidate designation rights
A (Bearer)	194.828	80,00	-
B (Registered)	48.707	20,00	6
Total	243.535	100,00	-

2.2. List of Subsidiaries and Joint Ventures

30.09.2020	Effective Shareholding (%)
List of Subsidiaries	
Anadolu Isuzu Otomotiv San. Ve Tic. A.Ş.	55,40
Anadolu Efes Biracılık ve Malt San. A.Ş.	43,05
Migros Ticaret A.Ş.	50,00
Çelik Motor Ticaret A.Ş.	100,00
Anadolu Motor Üretim ve Pazarlama A.Ş.	100,00
Anadolu Otomotiv Dış Ticaret ve Sanayi A.Ş.	100,00
Anadolu Elektronik Aletler Pazarlama ve Ticaret A.Ş.	51,00
Adel Kalemcilik Ticaret ve Sanayi A.Ş.	56,89
Ülkü Kırtasiye Ticaret ve Sanayi A.Ş.	73,17
Efestur Turizm İşletmeleri A.Ş.	100,00
Anadolu Bilişim Hizmetleri A.Ş.	99,38
Oyex Handels GmbH	100,00
Anadolu Restoran İşletmeleri Limited Şirketi	100,00
Artı Anadolu Danışmanlık A.Ş.	100,00
Anadolu Araçlar Ticaret A.Ş.	100,00
AES Elektrik Enerjisi Toptan Satış A.Ş.	100,00
AEH Sigorta Acenteliği A.Ş.	100,00
Anadolu Kafkasya Enerji Yatırımları A.Ş.	61,49
Taba LLC	30,75
Georgia Urban Enerji Ltd.	55,34
AND Anadolu Gayrimenkul Yatırımları A.Ş.	100,00
AND Ankara Gayrimenkul Yatırımları A.Ş.	100,00
AND Kartal Gayrimenkul Yatırımları A.Ş.	100,00
Kheledula Enerji Ltd.	75,68
MH Perakendecilik ve Ticaret A.Ş.	100,00
Migros Ticaret A.Ş.	50,00
Ant Sınai ve Tic. Ürünleri Paz. A.Ş.	55,40
Efes Breweries International N.V.	43,05
AB InBev Efes B.V.	21,53
LLC Inbev Trade	21,53
PJSC AB Inbev Ukraine	21,26
Bevmar GmbH	21,53
LLC Vostok Solod	21,53
JSC FE Efes Kazakhstan Brewery	43,05

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International Beers Trading LLP	43,05
Efes Vitanta Moldova Brewery S.A.	41,70
Euro-Asien Brauerein Holding GmbH	21,53
JSC Lomisi	43,05
PJSC Efes Ukraine	43,02
Efes Trade BY FLLC	43,05
LLC Bosteels Trade	21,53
Efes Holland Technical Management Consultancy B.V.	43,05
JSC AB Inbev Efes	21,53
Efes Pazarlama ve Dağıtım Ticaret A.Ş.	43,05
Cypex Co. Ltd.	43,05
Efes Deutschland GmbH	43,05
Coca-Cola İçecek A.Ş.	21,64
Coca-Cola Satış ve Dağıtım A.Ş.	21,63
Mahmudiye Kaynak Suyu Ltd. Şti.	21,64
J.V. Coca-Cola Almaty Bottlers LLP	21,64
Tonus Turkish-Kazakh Joint Venture LLP	21,64
Azerbaijan Coca-Cola Bottlers LLC	21,61
Coca-Cola Bishkek Bottlers CJSC	21,64
CCI International Holland B.V.	21,64
Sardkar for Beverage Industry Limited	21,64
The Coca-Cola Bottling Company of Jordan Ltd.	19,47
Coca-Cola Beverages Pakistan Ltd.	10,75
Turkmenistan Coca-Cola Bottlers Ltd.	12,87
Waha Beverages B.V.	17,32
Al Waha for Soft Drinks, Juices, Mineral Water, Plastics and Plastic Caps Production LLC	17,32
Coca-Cola Beverages Tajikistan LLC	21,64
Ramstore Bulgaria E.A.D. ("Ramstore Bulgaristan")	50,00
Ramstore Kazakhstan LLC ("Ramstore Kazakistan")	50,00
Ramstore Macedonia DOO ("Ramstore Makedonya")	49,50
Money pay Ödeme ve Elektronik Para Hizmetleri A.Ş.	50,00

Joint Ventures

Aslancık Elektrik Üretim A.Ş.	33,33
LLC Faber-Castell Anadolu	28,44
Anadolu Etap Penkon Gıda ve Tarım Ürünleri San. Ve Tic. A.Ş.	32,81
Syrian Soft Drink Sales & Dist. LLC	10,82
Türkiye'nin Otomobili Girişim Grubu Sanayi ve Ticaret A.Ş.	19,00

2.3. Board of Directors

Tuncay Özilhan	Chairman	Dr. Recep Yılmaz Argüden	Member
Kamilhan Süleyman Yazıcı	Vice Chairman	Rasih Engin Akçakoca	Member
Talip Altuğ Aksoy	Member	Ali Galip Yorgancıoğlu	Ind. Member
Tuğban İzzet Aksoy	Member	Uğur Bayar	Ind. Member
Mustafa Ali Yazıcı	Member	Fatma Aslı Başgöz	Ind. Member
Tevfik Bilgin	Member	Dr. Mehmet Ercan Kumcu	Ind. Member

Members of our Board of Directors were elected to serve a term of office of one (1) year based on the resolution adopted in the Ordinary General Assembly convened on 30 April 2020.

In the first nine months of 2020, Board of Directors of the Company had 6 meetings, with the attendance of 12 members in 2 meeting, 11 members in 2 meeting, 10 members in 1 meeting and 8 members in 1 meeting.

2.4. Board of Directors Committees

The Board of Directors decision concerning the appointment of the new Board of Directors members elected at the General Assembly convened on 30 April 2020 to committees was passed on 4 May 2020. Accordingly, the committees operating under the Board of Directors are formed of the members presented below:

Audit Committee	Corporate Governance Com.	Com. for Early Detention of Risks
Dr. Mehmet Ercan Kumcu (Chairman)	Uğur Bayar (Chairman)	Fatma Aslı Başgöz (Chairman)
Ali Galip Yorgancıoğlu (Member)	Tevfik Bilgin (Member)	Rasih Engin Akçakoca (Member)
	Dr. Recep Yılmaz Argüden (Member)	Talip Altuğ Aksoy (Member)
	Mehmet Çolakoğlu (Member)	

2.5. Executive Management

Hurşit Zorlu	CEO
Onur Çevikel	CFO
Menteş Albayrak	Head of Audit
Mustafa Yelligedik	Legal Affairs President
Osman Alptürer	Human Resources President
Serkant Paker	Chief Information Officer
Kaan Ünver	Corporate Affairs and Communication Coordinator

3. CORPORATE GOVERNANCE

3.1. Investor Relations Activities

The Investor Relations Unit within the Group reports to Onur Çevikel, the Chief Financial Officer. The following individuals who hold CMB Advanced Level and CMB Corporate Governance Rating licenses are employed by the Investor Relations unit.

Mehmet Çolakoğlu - Investor Relations Director

Tel: +90 216 5788559

E-mail: mehmet.colakoglu@anadolugrubu.com.tr

Burak Berki - Investor Relations Manager

Tel: +90 216 5788647

E-mail: burak.berki@anadolugrubu.com.tr

As per the requirements of Corporate Governance Principles, Mehmet Çolakoğlu is also assigned as a member of the Corporate Governance Committee.

Investor Relations Unit is responsible primarily for ensuring the communication between the Board of Directors and shareholders, and exercise of shareholders' rights. In this context, Investor Relations Unit is assigned with making material event disclosures on topics prescribed pursuant to the Capital Market legislation, preparing periodic information sheets about operations in order to keep the investors informed, providing the Company website's content, creating the annual report, fulfilling shareholders' written/verbal information requests and so on.

During 9M2020, the Investor Relations Unit held 34 face-to-face meetings and teleconferences about the Company's financial results, operational performance and other events during the reporting period. Furthermore, information requests received from investors and analysts via e-mail directly, information forms on the website or phone were responded to within the shortest time possible.

An annual report on the activities of the Investor Relations Unit is prepared and presented to the Corporate Governance Committee within the first quarter of the subsequent year. The report summarizing the investor relations activities during 2019 were submitted in the Corporate Governance Committee's first meeting held on February 28, 2020. In that meeting, detailed information was provided about the investor feedbacks, stock performance and relative performance to BIST-100, trading volume analysis and recent regulation changes.

When necessary, the Corporate Governance Committee provides information to the Board of Directors about the content of the investor relations report during the Board meetings. In addition, feedback is sought from the Board of Directors at relevant times about our corporate governance rating report, our weaknesses and improvement areas regarding corporate governance.

3.2. General Assembly Meeting

The Ordinary General Assembly of Anadolu Group Holding for 2019 calendar year was convened at 30 April 2020 at 14:00 at the address Esenkent Mahallesi, Deniz Feneri Sokak, No: 4, Ümraniye 34776 İstanbul, under the supervision of Feyyaz Bal, T.R. Ministry of Customs and Trade representative assigned by İstanbul Provincial Directorate of Customs and Trade letter dated 29.04.2020 no. 90726394-431.03-E-00054107745.

The invitation for the meeting including the agenda as set forth in the TCC and the Company's Articles of Association was made within due time by being promulgated in the Turkish Trade Registry Gazette issue 10052 dated 06.04.2020, Merkezi Kayıt Kuruluşu A.Ş.'s Electronic General Assembly portal and at our company's website at www.anadolugrubu.com.tr, and was also sent by registered mail to the registered shareholders, notifying the meeting date and agenda.

The Board of Directors decision dated 01.04.2020, whereby the meeting date and agenda were set, was posted on the Public Disclosure Platform (in Turkish: KAP) in the form of a material event disclosure and on the Company website at www.anadolugrubu.com.tr, and the General Assembly Information Document prepared pursuant to the Corporate Governance Principles was made available on KAP and the Company website on the same date. Furthermore, the Company's Annual Report was made available for shareholders' information on KAP, the Company website and at the Company's head office as at 04.03.2020, on which date year-end 2019 financial reports were published.

Total number of shares and voting rights representing the Company's shareholding structure as at the date of the promulgation date of the General Assembly has been published on the Company's website.

While the meeting agenda was being prepared, no topics were communicated in writing to the Company's Investor Relations Department by shareholders, which they sought to be included in the agenda. Similarly, shareholders, CMB and/or other public entities and institutions with which the Company is associated did not have any requests regarding the incorporation of an item in the meeting agenda.

The proxy statement that is necessary for participation in the General Assembly in proxy is posted on our website in order to facilitate shareholders' attendance. Minutes of the General Assembly meetings for the past five years are also published on our website.

The meeting chair has made the preparations and obtained the information necessary for conducting the General Assembly pursuant to the Turkish Commercial Code, the law and applicable legislation in advance.

At the General Assembly, shareholders present in the meeting did not exercise their right to ask questions about the agenda, nor did they submit any motions.

Board of Directors members concerned with specific topics in the agenda, other related individuals, officials responsible for drawing up financial statements and auditors were present in the General Assembly meeting; apart from these individuals, other stakeholders or media members did not attend the meeting.

After the General Assembly ended, meeting minutes were published the same day in the form of a material event disclosure on KAP and on our website.

Key topics that were decided upon in our General Assembly held on 30.04.2020 are presented below:

- Board of Directors Annual Report and Independent Audit reports along with the Financial Statements of 2019 have been discussed and approved.
- Provided all the necessary permissions from Capital Markets Board and Ministry of Commerce, amendment to Articles of Association regarding the addition of article number 27 titled "Issuance of Securities and Other Debt Instruments" was discussed and approved.
- As per the restrictions and other related regulations which became effective with the provisional Article 13 of Turkish Commercial Code due to the Law dated 17.04.2020 and numbered 7244, the dividend distribution proposal of our Board of Directors, dated 13.03.2020 has been rejected at 2019 Ordinary General Assembly and it has been decided not to distribute any dividends.
- The election of TUNCAY ÖZİLHAN, KAMİLHAN SÜLEYMAN YAZICI, TALİP ALTUĞ AKSOY, TUĞBAN İZZET AKSOY, MUSTAFA ALİ YAZICI, TEVFİK BİLGİN, RECEP YILMAZ ARGÜDEN, RASİH ENGİN AKÇAKOCA, UĞUR BAYAR (independent member), FATMA ASLI BAŞGÖZ (independent member), ALİ GALİP YORGANCIOĞLU (independent member), MEHMET ERCAN KUMCU (independent member) in lieu of the released Directors of the Board for one year term has been approved.
- DRT Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. has been approved for the independent audit of 2020 financial statements and reports.
- Information was presented to the General Assembly on donations made by the Company in 2019, guarantees, liens and mortgages provided in favor of third parties and earnings or benefits obtained by the Company.

4. OTHER INFORMATION

4.1. Donations

The Company's donations during the first nine months of 2020 amounted to TL 10,097,108 on a consolidated basis and TL 1,046,000 on an unconsolidated basis.

4.2. Information about Management, Executives and Employees

Information about the Company's Board of Directors is presented on pages 20 -29 of the Annual Report.

Remuneration, benefits and similar interests provided to the Board of Directors members and senior executives are provided under note no. 22.3 of the Consolidated Financial Statements.

Total number of employees as of 30 September 2020 is 57,766 on consolidated basis (31 December 2019: 56,950) and 122 on an unconsolidated basis (31 December 2019: 128).

4.3. Effect of COVID-19 Outbreak on Group Operations

Group has been implementing several contingency plans to mitigate the potential negative impacts of COVID 19 on the Group's operations and financial statements. It has been some partial hitches in sales process due to curfews and due to closure of some sales channels in countries that Group operates in parallel with the effects on global markets in terms of macro-economic uncertainty. Meanwhile Group has taken series of actions to minimize capital expenditures and increase in inventory and has reviewed current cash flow strategies to maintain strong balance sheet and liquidity figures. Lifting of curfews and decreasing in restrictions regarding to pandemic has positive effect on both market demand and Group's operations.

Group management has evaluated the potential effects of Covid-19 and has reviewed the key assumptions concerning the future and other key sources of estimation uncertainty on the financial statements as of September 30, 2020. In this concept, Group has performed impairment test for financial assets, inventories, property, plant and equipment, goodwill and brands and has not recognized any impairment loss as of September 30, 2020.